Traded Services

Fully Traded

'Fully traded' trading areas are separately identifiable and have a net controllable budget of £0, i.e. there is an expectation that on average all the controllable expenditure within this area will be funded from external income.

| Portfolio | Service Area | Trading Area | Projected Gross Controllable Expenditure* | Projected Gross Controllable Income | Forecast Contribution/ (Deficit) to General Overheads | Performance | Is Contribution/ Deficit transferred to Earmarked Reserves? |
|-----------|-----------------------|--|---|---|---|-------------|--|
| | | | £m | £m⁄ | £m | | |
| CSB | Finance & ICT | IT Support Services | 0.669 | 0.758 | 0.089 | > | No |
| CSB | HR | Schools Advisory Service | 0.456 | 0.489 | 0.033 | > | No |
| CSB | HR | Work Experience | 0.171 | 0.176 | 0.005 | > | No |
| CSB | Corporate Property | Direct Service Organisation Operations | 18.509 | 17.362 | (1.147) | 2 | Yes |
| CSB | Finance & ICT | Finance School Support Team | 0.344 | 0.387 | 0.043 | N | No |

Appendix 12

| Portfolio | Service Area | Trading Area | Projected Gross Controllable Expenditure* | Projected Gross Controllable Income | Forecast Contribution/ (Deficit) to General Overheads £m | Performance | Is Contribution/ Deficit transferred to Earmarked Reserves? |
|-----------|--------------------|--------------------------------------|---|---|---|-------------|---|
| CSSGE | School Catering | School Catering + FSM checking | 28.958 | 28.007 | (0.951) | P | No |
| CSSGE | SORE | Swimming | 1.438 | 1.424 | (0.014) | 12 | No |
| | 1 | • | | | | , | 1 |
| TOTAL | | · | 50.545 | 48.603 | (1.942) | ~ | |

^{*}This is the expenditure remaining after any costs have been recharged to other service areas internal to the Council.

Partially Traded

'Partially traded' trading areas do not have a net controllable budget of £0, but they do receive income from external entities which contributes to funding some of the discretionary services they provide.

| Portfolio | Service Area | Trading Area | Budgeted Income Target £m | Projected Actual Income £m | Forecast Excess/ (Shortfall) compared to Target £m | Performance |
|-----------|-------------------------|---|---------------------------------|----------------------------------|---|-------------|
| CSB | Legal and Democratic | Legal Services | 0.559 | 0.506 | (0.053) | 2 |
| CSB | Finance & ICT | Exchequer | 0.290 | 0.239 | (0.051) | 7 |
| CSB | Corporate Property | Disability Design Team (DFG agency fees) | 0.087 | 0.107 | 0.020 | K |
| CSB | Corporate Property | Estates | 0.155 | 0.202 | 0.047 | Y |
| CSB | Corporate Property | Energy Management: Commissioning Fees | 0.070 | 0.070 | 0.000 | N |
| CSB | Corporate Property | Energy Management: Display Energy Certificates | 0.016 | 0.012 | (0.004) | 2 |

| Portfolio | Service Area | Trading Area | Budgeted Income Target | Projected Actual Income | Forecast Excess/ (Shortfall) compared to Target | Performance |
|-----------|--------------------|---|---------------------------|----------------------------|---|-------------|
| | | | £m | £m | £m | |
| CSB | Corporate Property | Energy Management: Fire & Rescue Svc Database Mgt | 0.006 | 0.006 | 0.000 | ~ |
| CSB | Corporate Property | Asbestos Surveys | 0.049 | 0.049 | 0.000 | > |
| CSB | Corporate Property | SMHP Repairs & Maintenance Contract Mgt Fee | 0.000 | 0.000 | 0.000 | <u>~</u> |
| CSB | Corporate Property | Fire Risk Assessment Surveys | 0.005 | 0.005 | 0.000 | <u>\</u> |
| CSB | Corporate Property | Asset Optimisation (Property Running Costs) | 0.525 | 0.499 | (0.026) | 2 |
| CSB | Corporate Property | Industrial Development | 1.528 | 1.811 | 0.283 | ✓ |
| CSB | HR | Occupational Health Services | 0.072 | 0.146 | 0.074 | ~ |
| CSB | HR | Learning & Development | 0.203 | 0.163 | (0.040) | 2 |

| Portfolio | Service Area | Trading Area | Budgeted Income Target | Projected Actual Income | Forecast Excess/ (Shortfall) compared to Target | Performance |
|-----------|-------------------------------|---------------------------|---------------------------|----------------------------|---|-------------|
| | | | £m | £m | £m | |
| CSB | HR | H&S | 0.082 | 0.116 | 0.034 | ✓ |
| CSB | HR | Payroll Services | 1.274 | 1.303 | 0.029 | ✓ |
| CSSGE | Education & Improvement | Various | 0.816 | 0.428 | (0.388) | 2 |
| CSSGE | SORE | Outdoor Education & Sport | 2.068 | 1.909 | (0.159) | 12 |
| CSSGE | SEMH Services | Behavioural Support | 0.319 | 0.348 | 0.029 | ~ |
| CSSGE | Adult Education | Adult Education | 0.210 | 0.219 | 0.009 | ✓ |
| CSSGE | Education Psychology | Education Psychology | 0.597 | 0.948 | 0.351 | ✓ |
| CSSGE | Music | Music | 0.057 | 0.105 | 0.048 | Y |
| CSSGE | Children Missing Education | Out of School Tuition | 0.174 | 0.237 | 0.063 | ~ |
| CSSGE | SEMH Services | Positive Play | 0.041 | 0.039 | (0.002) | ~ |
| CSSGE | Early Years | Early Years SEN | 0.015 | 0.017 | 0.002 | ~ |
| CSSGE | Information & ICT | Various | 1.313 | 1.215 | (0.098) | 2 |

Appendix 12

TOTAL

Public

1.087

| Portfolio | Service Area | Trading Area | Budgeted Income Target | Projected Actual Income | Forecast Excess/ (Shortfall) compared to Target | Performance |
|-----------|---|---|---------------------------|----------------------------|---|-------------|
| | | | £m | £m | £m | |
| НС | Public Health | Mental Health course delivery | 0.000 | 0.000 | 0.000 | > |
| НС | Public Health | School Crossing Patrol SLA sites | 0.012 | 0.012 | 0.000 | ✓ |
| НС | Central Services to the Public | Registrars | 1.524 | 1.750 | 0.226 | V |
| HAT | Highways Laboratory | Highways Laboratory | 0.100 | 0.015 | (0.085) | P |
| HAT | Fleet Services | Fleet Services | 1.300 | 2.050 | 0.750 | ✓ |
| IE | Countryside | Shops | 0.269 | 0.349 | 0.080 | ✓ |
| IE | Countryside | Cycle Hire | 0.019 | 0.025 | 0.006 | ✓ |
| IE | Countryside | Car Parking | 0.501 | 0.539 | 0.038 | ✓ |
| SLCTCC | Organisational Development & Policy | Crisis Communications | 0.043 | 0.055 | 0.012 | <u> </u> |
| SLCTCC | Place | Derbyshire Environmental Studies Service | 0.113 | 0.005 | (0.108) | 2 |

14.412

15.499

Appendix 13 Public

Earmarked Reserves

Earmarked Reserves as at 31 December 2023

| | Balance | Planned Release to General Reserve: 01.02.2024 Cabinet | Adjusted Balance |
|---|------------------|---|---------------------|
| Adult Care | £m | Report £m | £m |
| Older People's Housing Strategy | 8.907 | (6.000) | 2.907 |
| Prior Year Underspends | 0.217 | (0.000) | 0.217 |
| Other reserves | 0.028 | | 0.028 |
| Total Adult Care | 9.152 | (6.000) | 3.152 |
| | | | |
| Clean Growth and Regeneration | | | |
| Regeneration Kick-Start Feasibility Fund | 1.919 | (0.500) | 1.419 |
| Skills Training | 0.855 | (0.109) | 0.746 |
| Markham Environment Centre | 0.114 | (0.114) | 0.000 |
| Other reserves | 0.000 | | 0.000 |
| Total Clean Growth and Regeneration | 2.888 | (0.723) | 2.165 |
| Comparate Complete and Dudget | | | |
| Corporate Services and Budget | E1 122 | | E4 422 |
| Revenue Contributions to Capital Loan Modification Gains | 51.433 | | 51.433 23.114 |
| _ | 23.114 15.543 | | 15.543 |
| Insurance and Risk Management Business Rates Risks | 6.568 | (6.568) | 0.000 |
| Budget Management | 4.516 | (0.508) | 4.516 |
| Cyber Security | 4.000 | | 4.000 |
| Planned Building Maintenance | 3.183 | | 3.183 |
| Investment Losses Contingency | 2.500 | | 2.500 |
| Prior Year Underspends | 2.493 | (2.243) | 0.250 |
| Property Insurance Maintenance Pool | 2.397 | (2.243) | 2.397 |
| Computer Purchasing | 2.186 | (1.605) | 0.581 |
| PFI Reserves | 2.063 | (1.000) | 2.063 |
| Business Development and Economic | 2.003 | | 2.000 |
| Recovery Fund | 2.035 | (2.035) | 0.000 |
| Demolition of Buildings | 1.643 | (0.626) | 1.017 |
| - | | ` , | |

Appendix 13 Public

| Other reserves | 3.992 | (0.857) | 3.135 |
|---|-----------|----------|---------|
| Total Corporate Services and Budget | 127.666 | (13.934) | 113.732 |
| | | | |
| Childrens Services and Safeguarding and | Education | | |
| Tackling Troubled Families | 4.767 | (4.000) | 0.767 |
| Prior Year Underspends | 1.112 | | 1.112 |
| Education Levelling Up | 0.551 | | 0.551 |
| Other reserves | 0.566 | (0.377) | 0.189 |
| Total Childrens Services and | | | |
| Safeguarding and Education | 6.996 | (4.377) | 2.619 |
| | | | |
| Health and Communities | | | |
| Homes for Ukraine Grant | 10.415 | | 10.415 |
| Domestic Abuse Contract Support | 1.358 | | 1.358 |
| Grant Funding Prospectus | 1.009 | (0.150) | 0.859 |
| Domestic Abuse Grants | 0.801 | | 0.801 |
| Other reserves | 1.144 | (0.237) | 0.907 |
| Total Health and Communities | 14.727 | (0.387) | 14.340 |
| | | | |
| Highways and Transport | | | |
| Bus Services Improvement Plan Grant | 6.357 | | 6.357 |
| Prior Year Underspends | 3.579 | (0.510) | 3.069 |
| Highway Development Control Interface | 1.420 | | 1.420 |
| Derby and Derbyshire Road Safety | 0.044 | | 0.044 |
| Partnership | 0.611 | (0.050) | 0.611 |
| Other reserves | 0.940 | (0.252) | 0.688 |
| Total Highways and Transport | 12.907 | (0.762) | 12.145 |
| | | | |
| Infrastructure and Environment | | | |
| Digital Growth | 2.396 | (1.375) | 1.021 |
| Waste Recycling Initiatives | 0.573 | | 0.573 |
| Elvaston Maintenance | 0.158 | | 0.158 |
| Bidding and Funding Team | 0.000 | | 0.000 |
| Other reserves | 0.349 | | 0.349 |
| Total Infrastructure and Environment | 3.476 | (1.375) | 2.101 |

Appendix 13 Public

| Strategic Leadership, Culture, Tourism ar | nd Climate | | |
|---|------------|----------|---------|
| Change | | | |
| Climate Change | 4.155 | (2.847) | 1.308 |
| Green Entrepreneurs | 1.208 | | 1.208 |
| Community Managed Libraries | 0.912 | (0.500) | 0.412 |
| Cultural Recovery Fund | 0.790 | (0.500) | 0.290 |
| Vision Derbyshire Economic | | , , | |
| Development Pilot | 0.297 | | 0.297 |
| Library Restructure | 0.429 | (0.160) | 0.269 |
| Policy and Research | 0.331 | (0.196) | 0.135 |
| Other reserves | 0.753 | (0.042) | 0.711 |
| Total Strategic Leadership, Culture, | | | |
| Tourism and Climate Change | 8.875 | (4.245) | 4.630 |
| | | | |
| Total Portfolio Earmarked Reserves | 186.687 | (31.803) | 154.884 |
| Cahaala | | | |
| Schools | 22.200 | | 22 200 |
| Schools Balances | 33.300 | | 33.300 |
| Dedicated Schools Grant (DSG) | 0.275 | | 0.275 |
| Total balances held for and on behalf | | | |
| of schools | 33.575 | 0.000 | 33.575 |
| Public Health Grant | 7.751 | 0.000 | 7.751 |
| I dono noditii Oidiit | 7.701 | 0.000 | 7.751 |

Budget Savings Monitoring 2023-24

In-Year Savings Monitoring:

| | | Deliverable | e in 2023-24 | | | |
|--|----------------------|---------------|---------------|--|--|---|
| | Target 2023-24 £m | Ongoing £m | One-Off £m | Total Deliverable in 2023-24 £m | Deferred to future years for delivery £m | Alternative Savings to be delivered £m |
| Adult Care | 12.139 | 0.900 | 2.679 | 3.579 | 2.679 | 8.560 |
| Childrens Services | 0.500 | 0.500 | 0.000 | 0.500 | 0.000 | 0.000 |
| Clean Growth and Regeneration | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Corporate Services and Budget | 0.625 | 0.000 | 0.000 | 0.000 | 0.000 | 0.625 |
| Health and Communities | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Highways Assets and Transport | 0.500 | 0.000 | 0.000 | 0.000 | 0.000 | 0.500 |
| Infrastructure and Environment | 0.700 | 0.100 | 0.000 | 0.100 | 0.000 | 0.600 |
| Strategic Leadership, Culture, Tourism and Climate Change | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Other | 1.726 | 1.172 | 0.000 | 1.172 | 0.000 | 0.554 |
| Total | 16.190 | 2.672 | 2.679 | 5.351 | 2.679 | 10.839 |

Appendix 14

Public

Aggregated In-Year and Previous-Years Savings Monitoring:

| - | Budget | t Savings Targ | Savings Targets | | gs Initiatives | Actual Savings Forecast | | |
|-----------|---|-----------------|-----------------|---------------------|---|--|------------------------|--|
| Portfolio | Not yet achieved Brought Forward Prior Year | Current Year | Total Target | Total Identified | (Shortfall)/ Additional Identified Savings | Forecast to be achieved by Financial Year End | Achievement of Savings | |
| | £m | £m | £m | £m | £m | £m | - | |
| AC | 3.009 | 12.139 | 15.148 | 15.241 | 0.093 | 4 .256 | (10.892) | |
| CSSGE | 0.000 | 0.500 | 0.500 | 0.500 | 0.000 | 0.500 | 0.000 | |
| CGR | 0.000 | 0.000 | 0.000 | 0.385 | 0.385 | 0.230 | 0.230 🗸 | |
| CSB | 2.070 | 0.625 | 2.695 | 2.719 | 0.024 | 1 .140 | (1.555) | |
| HC | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | |
| HAT | 3.671 | 0.500 | 4.171 | 2.214 | (1.957) | 0.000 | (4.171) | |
| ΙE | 2.767 | 0.700 | 3.467 | 1.293 | (2.174) | 0.258 | (3.209) | |
| SLCTCC | 0.521 | 0.000 | 0.521 | 1.043 | 0.522 | 0.601 | 0.080 🗸 | |
| Other | 0.000 | 1.726 | 1.726 | 1.172 | (0.554) | 1.172 | (0.554) | |
| Total | 12.038 | 16.190 | 28.228 | 24.567 | (3.661) | 8.157 | (20.071) | |

AC = Adult Care; CSSGE = Childrens Services and Safeguarding and Education; CGR = Clean Growth and Regeneration;

CSB = Corporate Services and Budget; HC = Health and Communities; HAT = Highways Assets and Transport;

IE = Infrastructure and Environment; SLCTCC = Strategic Leadership, Culture, Tourism and Climate Change; Other = Other Cross Portfolio

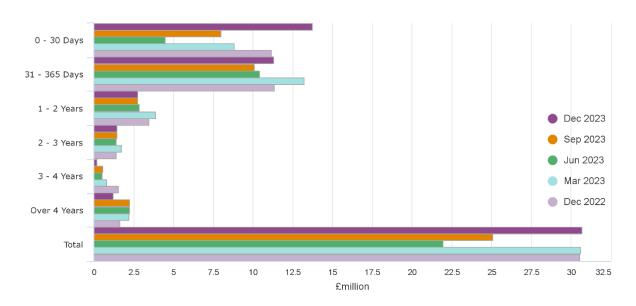
Public

Aged Debt

Age profile of debt, relating to income receivable, at 31 December 2023

| 0 - 30 | 31 - 365 | 1 - 2 | 2 - 3 | 3 - 4 | Over 4 | Total |
|--------|----------|------------|-------------|-----------|--------|--------|
| Days | Days | Years | Years | Years | Years | |
| £m | £m | £m | £m | £m | £m | £m |
| | | Adult Soc | ial Care a | nd Health | | |
| 7.940 | 5.447 | 2.305 | 1.169 | 0.115 | 0.211 | 17.187 |
| 46.2% | 31.7% | 13.4% | 6.8% | 0.7% | 1.2% | 100.0% |
| | | Child | lren's Serv | vices | | |
| 1.939 | 0.634 | 0.093 | 0.023 | 0.003 | 0.006 | 2.698 |
| 71.9% | 23.5% | 3.4% | 0.9% | 0.1% | 0.2% | 100.0% |
| | | | Place | | | |
| 1.971 | 1.969 | 0.234 | 0.154 | 0.043 | 0.885 | 5.256 |
| 37.5% | 37.5% | 4.5% | 2.9% | 0.8% | 16.8% | 100.0% |
| | Corp | orate Serv | ices and | Transform | ation | |
| 1.897 | 3.262 | 0.145 | 0.104 | 0.041 | 0.096 | 5.545 |
| 34.2% | 58.8% | 2.6% | 1.9% | 0.7% | 1.7% | 100.0% |
| | | All | Departme | nts | | |
| 13.747 | 11.312 | 2.777 | 1.450 | 0.202 | 1.198 | 30.686 |
| 44.8% | 36.9% | 9.0% | 4.7% | 0.7% | 3.9% | 100.0% |

Aged Debt over Time



Appendix 15

The value of debt written off in the 12 months up to 31 December 2023

| Department | £m |
|---------------------------------------|-------|
| Adult Social Care and Health | 0.504 |
| Children's Services | 0.014 |
| Place | 0.105 |
| Corporate Services and Transformation | 0.014 |
| All Departments | 0.637 |